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N JOB, ONE MACHINE SCHEDULING TO MINIMIZE  
THE NUMBER OF LATE JOBS WHEN SET-UP  
TIMES ARE SEQUENCE DEPENDENT

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ABSTRACT:

Two algorithms have been formulated for scheduling  $n$  jobs through a single facility to minimize the number of late jobs when set-up times are sequence dependent. The first is a simple matrix algorithm which solves the problem when jobs must be processed in first-come, first-served (FCFS) order. The second is a branch and bound technique which arrives at an optimal solution with no restrictions on the sequence used. Both algorithms are demonstrated by examples.

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## I. INTRODUCTION

The problem treated is the  $n$  job, one machine scheduling problem in which set-up times are sequence dependent. Algorithms are presented which minimize the number of late jobs for two variations of the problem.

In the first, jobs are restricted to be processed in first-come, first-served (FCFS) order. After presentation of this algorithm it is applied to an example problem and then proved to produce an optimal schedule. The following section draws a comparison between this algorithm and Moore's algorithm which produces optimal schedules when set-up times are sequence independent.

The second algorithm produces optimal schedules when jobs may be processed in any order. A branch and bound technique is developed and illustrated with an example problem. Finally, the amount of computation required by this algorithm is compared to that required for the algorithm of Little, et.al., to solve an  $n$  city traveling salesman problem.

## II. PROBLEM DESCRIPTION

A single machine is used to process a known set of jobs. Each job has only one operation and its processing time and due-date are known. The machine set-up time for each job is known but is dependent upon the job which precedes it. A job once begun is processed until completion. The measure of performance is to minimize the number of late jobs when

1) Those jobs which are included in the schedule must be processed according to first-come, first-served (FCFS) discipline,

2) jobs may be processed in any order.

The nature and difficulties associated with this problem are discussed in reference (1) where a measure of performance of minimization of maximum flow time is selected and the problem solved as a travelling salesman problem. References (2), (3), and (4) treat the related problem where set-up times are sequence-independent.

### III. JOBS PROCESSED IN FCFS ORDER

Throughout this paper the following notation is employed.

$p_i$  = known processing time for job  $i$  independent of sequence,

$i = 1, \dots, n$

$d_i$  = known due-date for job  $i$

$s_{i,j}$  = set-up time for job  $j$  given that it follows job  $i$ ,

$i = 0, 1, \dots, n$

$c_i$  = completion time for job  $i$

It is convenient to combine the terms  $p_j$  and  $s_{i,j}$  to form  $p_{i,j}$ , the total set-up and processing time for job  $j$  given that it is immediately preceded by job  $i$ . It is also convenient to add an extra job designated as job zero to represent the preliminary idle condition of the machine. Thus,  $s_{0j}$   $j = 1, \dots, n$  is the set-up time for job  $j$  given that job  $j$  is processed first.



#### A. THE FCFS ALGORITHM

The algorithm begins by ordering the jobs in the FCFS sequence. If there are no late jobs, this sequence is optimal. If not, one or more jobs must be excluded from the sequence to produce an optimal processing schedule. Jobs once excluded from the original sequence are not considered again and can be processed in any order after the last job included in the optimal schedule. Suppose job  $j$  is the first late job in the original sequence, then from among jobs  $1, \dots, j$  that job is excluded which minimizes the time required to process the remaining jobs. This rule is repeated each time an exclusion is required.

The steps in the algorithm are as follows:

- 1) Number the jobs according to the order in which they must be processed and form the  $(n+1)$  by  $n$  matrix  $(p_{i,j})$ . The element in the  $0$ th row and the  $j$ th column represents the processing time plus the set-up time for job  $j$  given that job  $j$  is processed first.
- 2) Augment the matrix  $(p_{i,j})$  with an additional row which contains the due-dates for the jobs.
- 3) Compute the completion time  $c_i$ ,  $i=1,2,\dots,k$  where

$$c_i = c_{i-1} + p_{i-1,i}, \quad c_0 = 0.$$

For the first  $k$  such that  $c_k > d_k$ , go to step 4. If  $c_i \leq d_i$ ,  $i=1,\dots,n$ , then the minimum number of late jobs is zero.

4) For each column  $1, 2, \dots, k$  compute the savings  $S_i$  where

$$S_i = c_{i+1} - (c_{i-1} + p_{i-1, i+1})$$

5) From the matrix, delete row and column  $h$  such that

$$S_h = \max \{S_i, i=1, \dots, k\}.$$

Go to step 3 and recompute  $c_i$ 's starting with job  $h+1$ .

(Note that after the matrix is reduced, the subscripts refer to relative positions of columns in the matrix rather than job numbers in the computational formulas for  $c_i$  and  $S_i$ .)

The set of columns in the final matrix specifies the largest set of jobs which can be processed before their due dates. The remaining jobs, which will be late, can be processed in any order following the last early job.

#### B. EXAMPLE

Let the augmented matrix of step 2 be that shown in figure 1.

	1	2	3	4	5	6	7	8
0	21	13	35	14	29	35	24	32
1	21(20)	12	15	26	11	16	18	20
2	39	33(23)	26	15	16	22	14	20
3		40	59(57)	46	11	11	30	24
4			48	105	30	35	13	24
5				50		5	21	13
6					70		29	15
7						80		11
8							81	
9	39	40	48	50	70	80	81	100

Figure 1: The Augmented Matrix

The elements from row 9 have been moved up under the main diagonal for convenience. Step 3 has been carried out until  $c_3 > d_3$ .  $c_i$ 's are shown in the main diagonal spaces. Step 4 has been completed with  $S_i$ 's shown in parenthesis in the main diagonal spaces. The quantity  $S_3$  is  $\max \{S_i, i=1,2,3\}$ , so delete row and column 3 and return to step 3.

	1	2	4	5	6	7	8
0	21	13	14	29	35	24	32
1	21(20)	12	26	11	16	18	20
2	39	33(1)	15	16	22	14	20
4		40	48(29)	30	35	13	24
5			50	78(0)	5	21	13
6				70	83	29	15
7					80		11
8						81	
9							100

Figure 2: The First Reduced Matrix

The reduced matrix is shown in figure 2 and again steps 3 and 4 have been completed showing  $\max \{S_i, i=1,2,4,5\}$  to be  $S_4$ . Delete row and column 4 and return again to step 3. The resulting reduced matrix is shown in figure 3.

	1	2	5	6	7	8
0	21	13	29	35	24	32
1	21(20)	12	11	16	18	20
2	39	33(17)	16	22	14	20
5		40	49(-1)	5	21	13
6			70	54(13)	29	15
7				80	83(25)	11
8					81	94
9						100

Figure 3: The Second Reduced Matrix

Steps 3 and 4 show now that  $S_7$  is maximum, so proceeding as before, delete row and column 7.

	1	2	5	6	8
0	21	13	29	35	32
1	21	12	11	16	20
2	39	33	16	22	20
5		40	49	5	13
6			70	54	15
8				80	69
9					100

Figure 4: The Solution Matrix

It can be seen in figure 4, after deleting row and column 7 and carrying out step 3 that now all remaining  $c_i \leq d_i$  and the

optimal schedule is (1,2,5,6,8). This solution also has the property that for all solutions in which only 3 jobs are processed late, this permutation completes processing of the early jobs in minimum time.

### C. PROOF OF OPTIMALITY

As is done in references (3) and (4), jobs will be separated into two disjoint sets, E and L, corresponding to those jobs which are processed early and those which are not according to the current schedule. Define

$J_i = i^{\text{th}}$  job in FCFS sequence of jobs.

$E_k =$  those jobs out of the first  $k$  which have been retained in the processing schedule.

$L_k =$  those jobs out of the first  $k$  which have been excluded from the processing schedule.

$|E_k| =$  the number of jobs in set  $E_k$ . (Similarly for  $|L_k|$ ).

Given that out of the first  $k$  jobs in the sequence  $|L_k|$  must be excluded, then it is optimal to place those jobs in  $L_k$  which allow the  $|E_k|$  jobs in  $E_k$  to be completed in minimum time since this will allow the remaining  $n-k$  jobs the greatest opportunity to be completed before their due-dates.

The optimality of this criterion can be seen by supposing that for some current schedule with  $|L_k| = j$ ,  $2 \leq k < n$ , the next job in the sequence has  $c_{k+1} < d_{k+1}$ . In this case  $|L_{k+1}| = j$  and  $c_{k+1}$  is minimal. On the other hand, if  $c_{k+1} > d_{k+1}$ , then

$|L_{k+1}| = j+1$ . The job to be placed in  $L_{k+1}$  is job  $J_r$  where  $J_r$  is in  $E_k \cup \{J_{k+1}\}$  and  $S_r = \max_i \{S_i : J_i \text{ in } E_k \cup \{J_{k+1}\}\}$ . Then  $c_{k+1} - S_r \leq c_{k+1} - S_i$ ,  $J_i \text{ in } E_k \cup \{J_{k+1}\}$ . Hence,  $c'_k$ , the adjusted time to complete job  $k$ , given that one more job has been placed in  $L_k$ , is minimized by selecting  $J_r$  for placement in  $L_k$ . Optimality is thus proved.

#### D. COMPARISON TO MOORE'S ALGORITHM

If  $s_{1,j} = s_{2,j} = \dots = s_{n,j} = s_j$ , i.e., if the set-up times for all jobs are independent of sequence, then

$p_{i,j} = p_j + s_{i,j} = p_j + s_j$ , is the combined constant set-up and processing time for job  $j$ . The elements in the  $j^{\text{th}}$  column of the problem matrix will now all be equal. Hence,  $S_i = p_i + s_i$  for each  $i$  independent of sequence. The algorithm presented in this paper will choose that job out of the first  $k$  with the largest processing time and place it in  $L$ , as does Moore's algorithm.

#### IV. NO RESTRICTION ON PROCESSING SEQUENCE

In this formulation all  $n$  jobs are assumed to be simultaneously available for processing and no restrictions are imposed on the processing sequence. This algorithm uses a problem matrix similar to that prescribed by step 2 of the FCFS algorithm just described except now both the upper and lower triangles will be required since job numbered  $(i+1)$  may precede job  $i$ .



A branch and bound technique is developed in which branching to a node labeled  $i$  means "process job  $i$  next." The bound computed at each node is a lower bound on the minimum number of jobs which will be processed late if the solution set represented by that node is used.

#### A. THE BRANCH AND BOUND ALGORITHM

Steps 1 and 2 are the same as in the FCFS algorithm but are repeated here for reference.

- 1) Number the jobs in non-decreasing due-date order and form the  $(n+1)$  by  $n$  matrix  $(p_{ij})$ . The element in the  $0^{\text{th}}$  row and the  $j^{\text{th}}$  column represent the processing time plus the set-up time for job  $j$  given that job  $j$  is processed first.
- 2) Augment the matrix  $(p_{i,j})$  with an additional row which contains the due-dates for the jobs.
- 3) At the beginning node designated "ALL", compute a first bound  $B$  on all solutions by comparing  $p_{0,j}$  to  $d_j$ ,  $j=1, \dots, n$ . For each  $j$  such that  $p_{0,j} > d_j$ , increment  $B$  by 1 and delete the corresponding row and column.  
(This step removes from consideration any jobs which cannot be processed on time no matter what their position in the sequence.)
- 4) Branch from the current node labelled  $k$  to each remaining job as follows: For job  $j$ , subtract  $p_{k,j}$  from

all elements in row  $(n+1)$  and compare the resulting elements in row  $(n+1)$ , call them  $(d_i(j))$ , to the corresponding elements in row  $j$ . For each  $p_{j,i} > d_i(j)$ , increment the bound on node  $j$  by 1.

- 5) Branch now as described in step 4 from the node with the least bound. If there is a tie, branch from the node with minimum  $d_i$ . If there still is a tie, branch from the node among the tied nodes with minimum  $p_{i,j}$ . Repeat step 5 until branching is completed. An optimal sequence is described by tracing back through the solution tree.

#### B. EXAMPLE

The problem matrix is as shown in figure 5.

	1	2	3	4	5
0	21	13	14	29	32
1	0	11	25	17	27
2	24	0	15	16	20
3	45	22	0	30	24
4	50	36	44	0	13
5	64	41	33	27	0
6	20	40	50	70	80

Figure 5: Problem Matrix

Carrying out step 3, obtain a first bound on all solutions by comparing row 0 to row 6. Note  $p_{0,1} > d_1$ , so set  $B=1$  for node "ALL" and delete row and column 1.



### C. DISCUSSION

It may appear that a relatively large number of bounds must be computed as compared to well known algorithms (5) presently used to solve the very similar traveling salesman problem. This may turn out to be the case. However, the algorithm takes great advantage of one of the trade-offs available in branch and bound methods in that bounds are very easily calculated. The possible requirement to compute more bounds then does not necessarily imply reduced efficiency. In fact, for the example problem given only

$$2 \sum_{i=1}^{n-2} (n-i)^2 + n = 63 \text{ additions and comparisons were required to}$$

solve the problem. An n-city traveling salesman problem solved by the algorithm of Little, et. al., reference (5), would require

$$\text{more than } 4 \sum_{i=1}^{n-2} (n-i)(n-i-1) + 3n(n-1) = 140 \text{ additions and com-}$$

parisons even if branching were only required directly down a single branch. The numbers of computations indicated above represent lower bounds for each algorithm. For the algorithm presented

here, if branching had been required into the second level from each of the nodes at level 1 and the remaining computations com-

$$\text{pleted as in the example, the required number of additions and comparisons would have been approximately } 2(n-1) \sum_{i=1}^{n-2} (n-i)^2 + n = 237.$$

No firm conclusion can be drawn from these comparisons, but they are presented as an indication that the computational efficiency of this algorithm deserves further investigation.

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